

Financial Affairs and Organization

Financial Statements

Budgets and Results.....	36
Balance Sheet	37
Profit and Loss Statement	38
Statement of Loss Appropriation	38
Cash Flow Statement	39
Statement of Administrative Service Execution Costs ...	39
Financial Cooperation from the Private Sector	40
Organization Chart.....	42
Committees	43
Overseas Offices	44
Contact List	45

Financial Statements

Budgets and Results in FY2007

(In millions of yen)

		Budget	Result
Revenues	Government subsidies	13,049	13,049
	Investment revenue	2,101	2,041
	Donation revenue	858	1,130
	Other revenue	272	253
	Income from commissioned projects	199	453
	Income from reversal of reserve carried over from previous mid-term target period	12	12
Total		16,491	16,938
Expenditures	Operating expenses	13,470	13,459
	Arts and cultural programs	2,218	2,177
	Japanese-language programs	3,473	3,507
	Japanese studies and intellectual exchange programs	2,438	2,158
	Survey, research, and information-service programs	528	490
	Other programs	4,814	5,126
	General and administrative expenses	3,651	3,603
	Salaries and wages	1,972	1,923
	Supplies	1,679	1,680
Total		17,121	17,062

- Notes: 1. In the Statement of Accounts, salaries and wages for executives and regular employees of the Japan Foundation employed within Japan have all been summed up together as general and administrative expenses. In the Profit and Loss Statement, salaries and wages for executives and regular employees employed within Japan have been summed up as expenses in the relevant areas of operation, according to the nature of the employment of each individual.
2. Expenses for supplies include ¥630,000,000 not included in the revenue budget for the payment of the deposit on the new headquarters.
3. Totals may not correspond due to rounding of fractional amounts of less than 1 million yen.

Balance Sheet

As of March 31, 2008

(In yen)

Assets			
Current assets	Cash and deposits		4,893,232,227
	Marketable securities		9,925,092,751
	Prepaid expenses		53,723,589
	Accrued income		357,816,010
	Other current assets		35,619,340
Total current assets			15,265,483,917
Tangible fixed assets	Buildings	12,645,177,700	
	Accumulated depreciation	(2,387,598,648)	10,257,579,052
	Structures	309,667,593	
	Accumulated depreciation	(111,144,521)	198,523,072
	Machinery and equipment	9,323,105	
	Accumulated depreciation	(5,925,852)	3,397,253
	Vehicles and transport equipment	113,645,949	
	Accumulated depreciation	(67,848,960)	45,796,989
	Tools, equipment, and fixtures	1,105,382,875	
	Accumulated depreciation	(695,090,144)	410,292,731
	Art objects		449,748,549
	Land		195,318,000
	Construction in progress		2,224,688
Total		11,562,880,334	
Intangible fixed assets	Land lease rights		10,598,000
	Software		51,934,591
	Telephone subscription rights		441,000
	Total		62,973,591
Investments and other assets	Investment securities		82,447,669,462
	Long-term time deposits		1,700,000,000
	Deposits and bonds		1,375,911,532
	Total		85,523,580,994
Total fixed assets			97,149,434,919
Total assets			112,414,918,836

Liabilities			
Current liabilities	Liabilities from government operational expense subsidies		382,479,659
	Donations received		16,522,545
	Amount in arrears		878,407,741
	Accrued expenses		1,654,298
	Consumption tax payable		2,218,600
	Advances received		116,818,554
	Deposits payable		24,378,685
	Lease liabilities		14,392,639
	Exchange contracts		11,571,692
	Allowances		
	Allowances for bonuses	15,989,014	15,989,014
Total current liabilities			1,464,433,427
Fixed liabilities	Government operational expense subsidies related to asset counterpart	765,040,088	
	Donations related to asset counterpart	5,574,937	770,615,025
	Long-term lease liabilities		26,068,354
Total fixed liabilities			796,683,379
Total liabilities			2,261,116,806

Net assets			
Capital stock	Government investment	112,970,859,465	
	Total		112,970,859,465
Capital surplus	Capital surplus	(131,441,821)	
	Accumulated depreciation outside profit and loss	(3,066,208,839)	
	Cumulative loss due to impairment for items other than profit and loss	(126,000)	
	Endowments from private sector	900,261,787	
	Total		(2,297,514,873)
Retained earnings	Unappropriated loss for the term (of which: Gross loss for the term)	(507,970,870)	
	Total		(507,970,870)
Valuation and translation adjustments	Deferred gains or losses on hedges	(11,571,692)	
	Total		(11,571,692)
Total net assets			110,153,802,030
Total liabilities and net assets			112,414,918,836

Profit and Loss Statement

April 1, 2007 to March 31, 2008

(In yen)

Ordinary expenses	Arts and cultural programs		2,516,859,140
	Japanese-language programs		3,870,843,399
	Japanese studies and intellectual exchange programs		2,401,521,043
	Survey, research, and information-service programs		665,429,261
	Other programs		
	Overseas programs	4,085,306,497	
	Cooperating in cultural exchange facilities program	1,099,330,708	5,184,637,205
	General and administrative expenses		1,787,221,971
	Financial expenses		396,404
Miscellaneous income deductions		1,389,221,402	
Total ordinary expenses			17,816,129,825

Ordinary income	Income from government operational expense subsidies		12,587,326,476
	Income from investments		2,105,373,780
	Income from commissioned projects		151,911,863
	Income from donations		
	Income from donations	21,764,155	
	Income from specified donations	1,091,689,260	1,113,453,415
	Refund of asset counterpart		
	Refund of government operational expense subsidies related to asset counterpart	124,018,347	
	Refund of donations related to asset counterpart	835,033	124,853,380
	Financial income		
	Interest received	7,111,901	7,111,901
Sundry income		449,798,887	
Total ordinary income			16,539,829,702
Ordinary loss			1,276,300,123

Extraordinary losses			
	Retirement of fixed assets	2,275,317	2,275,317

Extraordinary profits			
	Refund of government operational expense subsidies related to asset counterpart	2,275,317	2,275,317

Net loss for the term		1,276,300,123
Income from reversal of reserve carried over from previous mid-term target period		768,329,253
Gross loss for the term		(507,970,870)

Statement of Loss Appropriation

(In yen)

Unappropriated losses at the end of the term			(507,970,870)
	Gross loss for the term	(507,970,870)	
Deficit carried over to the next term			(507,970,870)

Cash Flow Statement April 1, 2007 to March 31, 2008

(In yen)

Cash flow from operating activities	Program expenses	(13,404,160,750)
	Salaries and wages	(2,574,097,337)
	Other operating expenses	(1,079,424,316)
	Revenue from government operational expense subsidies	13,048,823,000
	Investment revenue	2,041,013,153
	Revenue from commissioned projects	253,318,794
	Revenue from donations	1,129,975,800
	Other miscellaneous revenue	561,763,548
	Subtotal	(22,788,108)
	Interest received	6,788,517
	Interest paid	(396,404)
	Amount of payments to national treasury	(297,793,964)
	Cash flow from operating activities	(314,189,959)
Cash flow from investment activities	Expenses for acquisition of investment securities	(11,979,517,858)
	Revenue from redemption of investment securities	11,454,047,898
	Expenses for deposit of fixed deposits	(1,104,780,000)
	Revenue from refund of fixed deposits	1,000,000,000
	Expenses for acquisition of tangible and intangible fixed assets	(186,352,186)
	Revenue from selling of tangible fixed assets	28,255,911
	Expenses for acquisition of deposits and bonds	(630,492,270)
	Revenue from acquisition of deposits and bonds	918,607,572
Cash flow from investment activities	(500,230,933)	
Cash flow from financial activities	Expenses for repayment of lease liabilities	(13,569,806)
	Cash flow from financial activities	(13,569,806)
Difference in conversion related to funds		(33,457,156)
Decrease in funds		(861,447,854)
Balance at the beginning of the term		5,654,490,081
Balance at the end of the term		4,793,042,227

Statement of Administrative Service Execution Costs

April 1, 2007 to March 31, 2008

(In yen)

Operating expenses	Expenses in the profit and loss statement		
	Program expenses	14,639,290,048	
	General and administrative expenses	1,787,221,971	
	Financial expenses	396,404	
	Miscellaneous income deductions	1,389,221,402	
	Extraordinary losses	2,275,317	17,818,405,142
	(Deducted) Revenue on hand, etc.		
	Income from investments	(2,105,373,780)	
	Revenue from commissioned projects	(151,911,863)	
	Income from donations	(1,113,453,415)	
	Refund of donations related to asset counterpart	(835,033)	
	Financial income	(7,111,901)	
	Miscellaneous profits	(449,798,887)	(3,828,484,879)
Total		13,989,920,263	
Amount equivalent to depreciation, etc. outside profit and loss	Amount equivalent to depreciation outside profit and loss	574,884,254	
	Amount equivalent to the value of retired fixed assets outside profit and loss	6,864,651	581,748,905
Estimated non-reserve employee bonuses			(257,096)
Estimated increase in retirement allowances not provided for			103,127,898
Opportunity cost	Opportunity cost of margin transactions which are gratis or at a reduced fee assets from national or local public bodies	524,047,068	
	Opportunity cost of investments by government or local public organizations	1,402,889,206	1,926,936,274
Total administrative service execution costs			16,601,476,244