Financial Affairs and Organization

Financial Statements

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Financial Statements

Budgets and Results in FY2006

(In millions of yen)

		Budget	Result
Revenues	Government subsidies	13,388	13,388
	Investment revenue	1,940	1,987
	Donation revenue	635	711
	Other revenue	219	318
	Revenue from disposition of inheritance reserve	1,389	1,205
Total		17,573	17,612
Expenditures	Operating expenses	13.055	13 335

Expenditures	Operating expenses	13,055	13,335
•	Arts and cultural programs	3,012	3,022
	Japanese-language programs	3,876	3,948
	Japanese studies and intellectual exchange programs	2,556	2,506
	Survey, research, and information-service programs	648	759
	Other programs	2,961	3,099
	General and administrative expenses	4,517	4,498
	Salaries and wages	2,772	2,705
	Supplies	1,745	1,793
Total		17,573	17,834

Notes: 1. Expenditures include 310 million yen brought forward from the previous year.

^{2.} The increase in revenues mainly consists of increases in specified donation revenues and revenues earned from offering the Japanese-Language Proficiency Test.

^{3.} Totals may not correspond due to rounding of fractional amounts of less 1 million yen.

Balance Sheet As of March 31, 2007

(In yen)

	C11 1't-		E (E4 400 001
Current assets	Cash and deposits		5,654,490,081
	Marketable securities		7,954,401,898
	Prepaid expenses Accrued income		22,209,546
	Other current assets		307,566,821 1,009,808,168
Total current assets	Other current assets		14,948,476,514
Tangible fixed assets	Buildings	12,619,016,882	14,940,470,314
Taligible fixed assets	Accumulated depreciation	(1,876,161,736)	
	Cumulative loss due to impairment	(10,601,421)	10,732,253,725
	Structures	309,667,593	10,732,233,723
	Accumulated depreciation	(89,881,598)	219,785,995
	Machinery and equipment	9,134,105	219,765,995
	Accumulated depreciation	(5,317,836)	3,816,269
	Vehicles and transport equipment	109,959,971	3,010,209
	Accumulated depreciation	(53,500,560)	56,459,411
	Tools, equipment, and fixtures	1,021,783,888	50,457,411
	Accumulated depreciation	(581,390,864)	440,393,024
	Art objects	(301,370,004)	439,553,049
	Land		209,484,129
	Construction in progress		33,492,068
	Total		12,135,237,670
Intangible fixed assets	Land lease rights		10,598,000
intangible fixed assets	Software		81,783,134
	Telephone subscription rights		441,000
	Total		92,822,134
Investments and other assets	Investment securities		85,191,245,026
investments and other assets	Long-term time deposits		1,700,000,000
	Deposits and bonds		776,255,733
	Total		87,667,500,759
Total fixed assets	10441		99,895,560,563
Total assets			114,844,037,077
			11 1,0 1 1,00 7,077
Liabilities			4 (20 000 424
Current liabilities	Amount in arrears		1,638,900,434
	Accrued expenses		6,457,972
			550 500
	Consumption tax payable		
	Deposits payable		39,865,581
	Deposits payable Lease liabilities		552,500 39,865,581 4,430,007
	Deposits payable Lease liabilities Allowances	14.04.100	39,865,581 4,430,007
	Deposits payable Lease liabilities	16,064,490	39,865,581 4,430,007 16,064,490
	Deposits payable Lease liabilities Allowances Allowances for bonuses	16,064,490	39,865,581 4,430,007 16,064,490 1,706,270,984
	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities	16,064,490	39,865,581 4,430,007 16,064,490
Total current liabilities Fixed liabilities	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense		39,865,581 4,430,007 16,064,490 1,706,270,984
	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart	16,064,490 789,512,589	39,865,581 4,430,007 16,064,490 1,706,270,984
	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense		39,865,581 4,430,007 16,064,490 1,706,270,984
	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in	789,512,589	39,865,581 4,430,007 16,064,490 1,706,270,984
	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart		39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657
Fixed liabilities	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in	789,512,589	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657
Fixed liabilities Total fixed liabilities	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart	789,512,589	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149
Fixed liabilities Total fixed liabilities Total liabilities	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart	789,512,589	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities	789,512,589	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment	789,512,589	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total	789,512,589 33,492,068 112,970,859,465	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus	789,512,589	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside	789,512,589 33,492,068 112,970,859,465 (95,658,472)	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss	789,512,589 33,492,068 112,970,859,465	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761)	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761) (17,570,292)	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761)	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Fotal liabilities Shareholders' equity Capital stock Capital surplus	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761) (17,570,292) 900,261,787	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Fotal liabilities Shareholders' equity Capital stock Capital surplus	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Fotal liabilities Shareholders' equity Capital stock Capital surplus	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761) (17,570,292) 900,261,787	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock Capital surplus	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve Unappropriated profit for the term (Of	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035 588,847,197	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133
Fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock Capital surplus	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve Unappropriated profit for the term (Of which: Gross profit for the term)	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133 112,970,859,465
Total fixed liabilities Total fixed liabilities Total liabilities Shareholders' equity Capital stock Capital surplus Retained earnings	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve Unappropriated profit for the term (Of	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035 588,847,197	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133 112,970,859,465 (1,726,453,738)
Fixed liabilities Total fixed liabilities Total liabilities	Deposits payable Lease liabilities Allowances Allowances for bonuses Asset counterpart liabilities Government operational expense subsidies related to asset counterpart Government operational expense subsidies related to construction in progress counterpart Long-term lease liabilities Government investment Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve Unappropriated profit for the term (Of which: Gross profit for the term) Total	789,512,589 33,492,068 112,970,859,465 (95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035 588,847,197	39,865,581 4,430,007 16,064,490 1,706,270,984 823,004,657 4,232,492 827,237,149 2,533,508,133 112,970,859,465

Profit and Loss Statement

April 1, 2006 to March 31, 2007

(In ven)

April 1, 2006 to Mar	cn 31, 2007		(III yell)
Ordinary expenses	Arts and cultural programs		3,303,165,761
	Japanese-language programs		4,178,262,950
	Japanese studies and intellectual exchange programs		2,748,426,068
	Survey, research, and information-service programs		887,948,002
	Other programs		
	Overseas programs	3,233,836,247	
	Cooperating in cultural exchange facilities program	702,463,141	3,936,299,388
	General and administrative expenses		2,427,922,778
	Financial expenses		226,417
Total ordinary expense	es		17,482,251,364
Ordinary income	Income from government operational expense subsidies		13,348,862,523
	Income from investments		2,026,580,210
	Income from donations		
	Income from donations	32,062,350	
	Income from specified donations	694,936,806	726,999,156
	Refund of asset counterpart		
	Refund of government operational expense subsidies related to asset counterpart	90,075,694	90,075,694
	Financial income		
	Interest received	2,003,581	2,003,581
	Sundry income		357,790,174
Total ordinary income			16,552,311,338
Ordinary loss			929,940,026
Net loss for the term			929,940,026
Income from dispositi	on of inheritance reserve		1,150,007,011
Net income for the ter	m		220,066,985

Statement of Profit Distribution

(In yen)

Unappropriated retained earnings at the end of the term		220,066,985
Gross profit	220,066,985	
-		

Transferred reserve funds		257,209,035
Inherited reserve funds	257,209,035	

Appropriation of retained earnings		
Reserve	477,276,020	

Cash Flow Statement April 1, 2006 to March 31, 2007

(In yen)

	1	
Cash flow from operating	Program expenses	(12,102,141,750)
activities	Salaries and wages	(2,639,041,212)
	Other operating expenses	(1,839,532,343)
	Revenue from government operational expense subsidies	13,388,901,000
	Investment revenue	1,987,250,741
	Revenue from donations	711,999,156
	Other miscellaneous revenue	391,208,202
	Subtotal	(101,356,206)
	Interest received	1,513,070
	Interest paid	(226,417)
	Cash flow from operating activities	(100,069,553)
Cash flow from	Expenses for acquisition of investment securities	(9,026,624,231)
investment activities	Revenue from redemption of investment securities	7,650,753,973
	Expenditure through deposits into fixed-term accounts	(2,700,000,000)
	Income through repayment of fixed-term accounts	1,000,000,000
	Expenses for acquisition of tangible fixed assets	(384,271,268)
	Revenue from selling of tangible fixed assets	3,776,127
	Expenses for acquisition of deposits and bonds	(19,790,330)
	Revenue from acquisition of deposits and bonds	9,428,201
	Cash flow from investment activities	(3,466,727,528)
	Expenses for repayment of lease liabilities	(14,845,932)
activities	Revenue from endowments from private sector	1,010,000
	Cash flow from financial activities	(13,835,932)
Difference in conversion	related to funds	1,997,146
Decrease in funds		(3,578,635,867)
Balance at the beginning of the term		9,233,125,948
Balance at the end of the	term	5,654,490,081

Statement of Administrative Service Execution Costs

April 1, 2006 to March 31, 2007 (In yen)

ripini 1, 2000 to march	31, 2007		(III yell)
Operating expenses	Expenses in the profit and loss statement		
	Program expenses	15,054,102,169	
	General and administrative expenses	2,427,922,778	
	Financial expenses	226,417	17,482,251,364
	(Deducted) Revenue on hand, etc.		
	Income from investments	(2,026,580,210)	
	Income from donations	(726,999,156)	
	Financial income	(2,003,581)	
	Miscellaneous profits	(357,790,174)	(3,113,373,121)
	Total		14,368,878,243
Amount equivalent to	Amount equivalent to depreciation outside profit and loss	627,189,755	
depreciation, etc. outside profit and loss	Amount equivalent to the value of retired fixed assets outside profit and loss	51,888,091	679,077,846
Amount equivalent to cur	nulative loss due to impairment for items other than prof	it and loss	17,570,292
Estimated increase in reti	rement allowances not provided for		(57,498,829)
Opportunity cost	Opportunity cost of margin transactions which are gratis or at a reduced fee assets from national or local public bodies	503,726,546	
	Opportunity cost of investments by government or local public organizations	1,825,735,774	2,329,462,320
Total administrative servi	ce execution costs		17,337,489,872