# Financial Affairs and Organization

Financial Statements	
Budgets and Results	36
Balance Sheet	37
Financial Statements Profit and Loss Statement	38
Statement of profit Distribution	38
Cash Flow Statement	39
Statement of Administrative Service Execution Costs	39
Financial Cooperation from the Private Sector	40
Organization Chart	42
Committees	43
Overseas offices	44
Contact list	44

## Financial Statements

Budgets and Results in FY2006

(In millions of yen)

		Budget	Kesuit
Revenues	Government subsidies	13,388	13,388
	Investment revenue	1,940	1,987
	Donation revenue	635	711
	Other revenue	219	318
	Revenue from disposition of inheritance reserve	1,389	1,205
Total		17,573	17,612
Expenditures	Operating expenses	13,055	13,335
	Arts and cultural programs	3,012	3,022
	Japanese-language programs	3,876	3,948
	Japanese studies and intellectual exchange programs	2,556	2,506
	Survey, research, and information-service programs	648	759
	Other programs	2,961	3,099
	General and administrative expenses	4,517	4,498
	Salaries and wages	2,772	2,705
	Supplies	1,745	1,793
Total		17,573	17,834

Notes: 1. Expenditures include 310 million yen brought forward from the previous year.

The increase in revenues mainly consists of increases in specified donation revenues and revenues earned from offering the Japanese-Language Proficiency Test.

<sup>3.</sup> Totals may not correspond due to rounding of fractional amounts of less 1 million yen.

# Balance Sheet As of March 31, 2007

(In yen)

Assets	Cash and deposits		5,654,490,08
Current assets			
	Marketable securities		7,954,401,89
	Prepaid expenses		22,209,54
	Accrued income		307,566,82 1,009,808,16
2-4-1	Other current assets		14,948,476,51
Cotal current assets	Buildings	12,619,016,882	14,948,470,31
angible fixed assets	Accumulated depreciation		
		(1,876,161,736)	10.722.252.70
	Cumulative loss due to impairment	(10,601,421)	10,732,253,72
	Structures	309,667,593	210.705.00
	Accumulated depreciation	(89,881,598)	219,785,99
	Machinery and equipment	9,134,105	2.016.24
	Accumulated depreciation	(5,317,836)	3,816,26
	Vehicles and transport equipment	109,959,971	77.450.4
	Accumulated depreciation	(53,500,560)	56,459,41
	Tools, equipment, and fixtures	1,021,783,888	440.202.00
	Accumulated depreciation	(581,390,864)	440,393,02
	Art objects		439,553,04
	Land		209,484,12
	Construction in progress		33,492,00
	Total		12,135,237,67
ntangible fixed assets	Land lease rights		10,598,00
	Software		81,783,13
	Telephone subscription rights		441,00
	Total		92,822,13
nvestments and other assets	Investment securities		85,191,245,02
	Long-term time deposits		1,700,000,00
	Deposits and bonds		776,255,73
	Total		87,667,500,75
Total fixed assets			99,895,560,56
Total assets			114,844,037,07
Liabilities			
Current liabilities	Amount in arrears		1,638,900,43
differe fluorities	Accrued expenses		6,457,97
	Consumption tax payable		552,50
	Deposits payable		39,865,58
	Lease liabilities		4,430,00
	Allowances		7,730,00
	Allowances for bonuses	16,064,490	16,064,49
otal current liabilities	Anowances for bonuses	10,004,470	1,706,270,98
ixed liabilities	Asset counterpart liabilities		823,004,65
axed habilities	Government operational expense		023,004,0.
	subsidies related to asset counterpart	789,512,589	
	Government operational expense	705,512,505	
	subsidies related to construction in		
	progress counterpart	33,492,068	
	Long-term lease liabilities	, ,	4,232,49
otal fixed liabilities			827,237,14
otal liabilities			2,533,508,13
			=,,,
	Government investment	112,970,859,465	
'apital stock	Total		112,970,859,46
apital stock	Total Capital surplus	112,970,859,465 (95,658,472)	112,970,859,46
Capital stock	Total Capital surplus Accumulated depreciation outside	(95,658,472)	112,970,859,46
Capital stock	Total Capital surplus Accumulated depreciation outside profit and loss		112,970,859,46
Shareholders' equity Capital stock Capital surplus	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment	(95,658,472) (2,513,486,761)	112,970,859,46
'apital stock	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss	(95,658,472) (2,513,486,761) (17,570,292)	112,970,859,46
'apital stock	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector	(95,658,472) (2,513,486,761)	
apital stock	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total	(95,658,472) (2,513,486,761) (17,570,292) 900,261,787	
Capital stock	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve	(95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035	
Capital stock Capital surplus	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve	(95,658,472) (2,513,486,761) (17,570,292) 900,261,787	
Capital stock	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve Unappropriated profit for the term (Of	(95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035	
Capital stock	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve Unappropriated profit for the term (Of which: Gross profit for the term)	(95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035	(1,726,453,73
apital stock apital surplus etained earnings	Total Capital surplus Accumulated depreciation outside profit and loss Cumulative loss due to impairment for items other than profit and loss Endowments from private sector Total Inheritance reserve Reserve Unappropriated profit for the term (Of	(95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035 588,847,197	1,066,123,21
Capital stock Capital surplus	Total  Capital surplus  Accumulated depreciation outside profit and loss  Cumulative loss due to impairment for items other than profit and loss  Endowments from private sector  Total  Inheritance reserve  Reserve  Unappropriated profit for the term (Of which: Gross profit for the term)  Total	(95,658,472) (2,513,486,761) (17,570,292) 900,261,787 257,209,035 588,847,197	1,066,123,21 112,310,528,94

## Profit and Loss Statement

April 1, 2006 to March 31, 2007

(In yen)

April 1, 2006 to Marc	on 31, 2007		(in yen)
Ordinary expenses	Arts and cultural programs		3,303,165,761
	Japanese-language programs		4,178,262,950
	Japanese studies and intellectual exchange programs		2,748,426,068
	Survey, research, and information-service programs		887,948,002
	Other programs		
	Overseas programs	3,233,836,247	
	Cooperating in cultural exchange facilities program	702,463,141	3,936,299,388
	General and administrative expenses		2,427,922,778
	Financial expenses		226,417
Total ordinary expense	es		17,482,251,364
Ordinary income	Income from government operational expense subsidies		13,348,862,523
	Income from investments		2,026,580,210
	Income from donations		
	Income from donations	32,062,350	
	Income from specified donations	694,936,806	726,999,156
	Refund of asset counterpart		
	Refund of government operational expense subsidies related to asset counterpart	90,075,694	90,075,694
	Financial income		
	Interest received	2,003,581	2,003,581
	Sundry income		357,790,174
Total ordinary income			16,552,311,338
Ordinary loss			929,940,026
Net loss for the term			929,940,026
Income from disposition	on of inheritance reserve		1,150,007,011
Net income for the term			220,066,985

# Statement of Profit Distribution

Reserve

(In yen)

477,276,020

Unappropriated retained earnings at the end of the term		220,066,985	
Gross profit	220,066,985		
Transferred reserve funds		257,209,035	
Inherited reserve funds	257,209,035		
Appropriation of retained earnings			

## Cash Flow Statement April 1, 2006 to March 31, 2007

(In yen)

	<u> </u>	
Cash flow from operating activities	Program expenses	(12,102,141,750)
	Salaries and wages	(2,639,041,212)
	Other operating expenses	(1,839,532,343)
	Revenue from government operational expense subsidies	13,388,901,000
	Investment revenue	1,987,250,741
	Revenue from donations	711,999,156
	Other miscellaneous revenue	391,208,202
	Subtotal	(101,356,206)
	Interest received	1,513,070
	Interest paid	(226,417)
	Cash flow from operating activities	(100,069,553)
Cash flow from	Expenses for acquisition of investment securities	(9,026,624,231)
investment activities	Revenue from redemption of investment securities	7,650,753,973
	Expenditure through deposits into fixed-term accounts	(2,700,000,000)
	Income through repayment of fixed-term accounts	1,000,000,000
	Expenses for acquisition of tangible fixed assets	(384,271,268)
	Revenue from selling of tangible fixed assets	3,776,127
	Expenses for acquisition of deposits and bonds	(19,790,330)
	Revenue from acquisition of deposits and bonds	9,428,201
	Cash flow from investment activities	(3,466,727,528)
	Expenses for repayment of lease liabilities	(14,845,932)
activities	Revenue from endowments from private sector	1,010,000
	Cash flow from financial activities	(13,835,932)
Difference in conversion	related to funds	1,997,146
Decrease in funds		(3,578,635,867)
Balance at the beginning	of the term	9,233,125,948
Balance at the end of the	term	5,654,490,081

# Statement of Administrative Service Execution Costs

April 1, 2006 to March 31, 2007 (In yen)

ripin 1, 2000 to march	-, -, -, -, -,		(III y cii)
Operating expenses	Expenses in the profit and loss statement		
	Program expenses	15,054,102,169	
	General and administrative expenses	2,427,922,778	
	Financial expenses	226,417	17,482,251,364
	(Deducted) Revenue on hand, etc.		
	Income from investments	(2,026,580,210)	
	Income from donations	(726,999,156)	
	Financial income	(2,003,581)	
	Miscellaneous profits	(357,790,174)	(3,113,373,121)
	Total		14,368,878,243
Amount equivalent to	Amount equivalent to depreciation outside profit and loss	627,189,755	
depreciation, etc. outside profit and loss	Amount equivalent to the value of retired fixed assets outside profit and loss	51,888,091	679,077,846
Amount equivalent to cur	nulative loss due to impairment for items other than prof	it and loss	17,570,292
Estimated increase in reti	rement allowances not provided for		(57,498,829)
Opportunity cost	Opportunity cost of margin transactions which are gratis or at a reduced fee assets from national or local public bodies	503,726,546	
	Opportunity cost of investments by government or local public organizations	1,825,735,774	2,329,462,320
Total administrative servi	ce execution costs		17,337,489,872

## Financial Cooperation from the Private Sector

The Japan Foundation is able to operate its international cultural exchange programs thanks to the generosity of financial contributions from businesses, organizations, and individuals throughout the private sector. Since its establishment, the Foundation has received endowments amounting to approximately ¥900 million from 77 companies, organizations, and individuals. Donations for its annual programs also form a vital source of support.

Donations fall into two broad categories: general donations, which fund the Foundation's cultural exchange programs, and designated donations, which are accepted with the understanding that they will be used to subsidize specific cultural exchange programs operated by public interest organizations at home and abroad. From the establishment of the Foundation through the end of FY2006, donations amounted to ¥2,295.94 million in general donations and ¥63,063.09 million in designated donations.

#### 1. General Donations

General donations fund programs run by the Japan Foundation. There are two categories for general donations: the "General Donation System," in which both the timing and amount of the donation are at the donor's discretion, and the "Membership System," in which a fixed donation is made each year through membership dues. The details of these categories are set out in (1) and (2) below.

During FY2006, the Foundation received a total of 1,181 general donations from the above two categories, amounting to ¥18.07 million.

#### (1) General Donation System

This system is for corporate and individual donations in which the timing and amount of the donation are at the donor's discretion. At the donor's request, the donation can be put to the uses in A or B below.

#### A.Donations for program expenses

These donations are allocated to expenses for Foundation programs during the same fiscal year in which the donation was received. According to the donor's wishes, the donation can be allocated to expenses for a particular project during the fiscal year, or to programs in

The donors for program expenses in FY2006 were as follows:

- IFI JAPAN (donation for the exhibition "KATAGAMI Paper Stencils
- Bank of Tokyo-Mitsubishi UFJ, Ltd. (donation for the "Invitation
- Program for Chinese High School Students for Long-term Study" - 2,316 members of the JR Tokai Monitor Club (donation for programs in general)
- One individual (donation for programs in general)

#### B.Donations to operational funds (private endowments)

These donations are deposited in the Foundation's funds, and the interest accrued is allocated in perpetuity for program expenses.

Donations in the form of private endowments were made by the following

- organizations or people in FY2006.

   The Supporters' Committee for "Toshiko Akiyoshi 60th Anniversary Charity Concert"
- One individual

In the case of private endowments, a corporate or individual benefactor who so desires may establish a special program with a name of the benefactor's choosing. These programs are implemented in consultation with the Foundation and are termed "special benefactions."

Such special benefaction programs established to date are detailed in C to

#### C.Uchida Fellowship

- . Benefactor: The late Mr. Uchida Genko
- b. Fellowship Content: Young musicians are invited to Japan from the United States, Europe, and other regions and given the chance to work with renowned Japanese musicians and those active in the field of music, including participation in joint performances or collaborating on joint works. In FY2006, two fellows were invited, one from Canada and one from the United States.
- c. Department responsible: Performing Arts Division, Arts Department
- D. Japanese Studies Fellowship Program offered by Takasago Thermal Engineering
- a. Benefactor: Takasago Thermal Engineering Co., Ltd.
- Fellowship Content: In order to promote Japanese studies in Southeast Asia, this scholarship provides funds to allow young Japanese studies researchers from Southeast Asia to visit Japan for research. In FY2006, the fellowship was awarded to a scholar from Malaysia researching
- c. Department responsible: Asia and Oceania Division, Japanese Studies and Intellectual Exchange Department

- E. The Takeshi Kaiko Memorial Asian Writers Lecture Series
  - a. Benefactors: The late Mrs. Kaiko Hatsuko and the late Ms. Kaiko Michiko (family of the writer Kaiko Takeshi)
  - b. Content of the Lecture Series: In order to promote literary exchanges by introducing Asian authors and works that are little known in Japan to the general public, this program invites Asian authors and others involved in literature to come to Japan, for approximately two weeks, to organize lectures and opportunities for interaction and dialogue throughout the country. In FY2006, Dian Yun from Singapore was invited to Japan, and lectured on the theme of "Sense of Loss and Drifting of Singapore's Chinese" in Osaka, Tokyo, Sendai, and
  - Department responsible: Community Leaders and Youth Exchange Division, Cultural Affairs Department

#### F. Ken Watanabe Memorial Fund: Contribution of Books

- a. Benefactor: Mr. Watanabe Yukinobu (father of Mr. Watanabe Ken, a Ministry of Foreign Affairs official who died in a traffic accident during training in the United States)
- b. Content of Contribution: Donation of Japanese studies books to the Tianjin Academy of Social Sciences; in FY2006, a total of 191 books
- c. Department responsible: Asia and Oceania Division, Japanese Studies and Intellectual Exchange Department

#### (2) Membership System

Fixed donations are received in the form of membership dues and are allocated to a variety of programs implemented during the fiscal year in which the donation was made.

The "Corporate Membership System" is for contributions from companies and organizations, while the "JF Supporters Club" is for contributions from individuals and groups

#### A. Corporate Membership System

Fixed-sum donations are received each year from companies and organizations in the form of membership dues. The members comprise Regular Members, who are asked to donate at least ¥100,000 yen, and Special Members, who are requested to donate at least ¥500,000.

Donations are allotted to cultural exchange programs taking place in the year in which the donations are made. Members can enjoy privileges such as access to the Foundation's library, receiving the Foundation's publications, and invitations to lectures and other events sponsored or co-sponsored by the Foundation.

As of the end of FY2006, members included:

#### (a) Special members

Kodansha Ltd.

Shochiku Co., Ltd.

Electric Power Development Co., Ltd.

Mizuho Bank Ltd.

Bank of Tokyo-Mitsubishi UFJ, Ltd.

Wacoal Corp.

#### (b) General members Ikenobo

Idemitsu Kosan Co., Ltd. Insho-sha

Ushio Inc.

NHK International Inc.

Katolec Corp.

Kansai Urban Banking Corp.

Kinokuniya Company Ltd. Kyoei Fire & Marine Insurance Co., Ltd.

Kodansha International Ltd.

Kodokan Judo Institute

International Hospitality Conference Service Association

Kokusai Service Agency

Komazawa University

Urasenke Tradition of Tea

Sakura Motion Picture Co., Ltd.

Shiseido Co., Ltd.

Japan Echo Inc.

Publishers Association for Cultural Exchange

Shorinji Kempo Organization

Starlanes Travel Service Corp.

All Japan Kendo Federation

Dai-Ichi Mutual Life Insurance Company

Daiichi Seiwa Jimusho Co., Ltd.

Daikin Industries, Ltd.

Daiwa Securities SMBC Co., Ltd.

Dentsu Inc.

The Tokyo Commodity Exchange

Tokyo Studio Co., Ltd.

Tokyo Business Service Co., Ltd.

Nikko Cordial Securities, Inc.

Motion Picture Producers Association of Japan, Inc.

Nippon Origami Association

Japan International Cooperation Center

Nomura Securities Co., Ltd.

Bikon Co., Ltd.

Bijutsu Shuppan Design Center Co., Ltd.

Hitachi Ltd.

Video Pedic Inc.

Fuji Xerox Co., Ltd.

Honda Motor Co., Ltd.

Boniinsha Inc.

Matsushita Electric Industrial Co., Ltd.

Mizuho Investors Securities Co., Ltd.

Mizuho Securities Co., Ltd.

Sumitomo Mitsui Banking Corp.

Mitsubishi UFJ Securities Co., Ltd.

Meiji Shoin Holdings

Mori Building Co., Ltd.

Youth for Understanding International Exchange

#### B. JF Supporters Club

Fixed donations are received from individuals and groups in the form of membership dues. Funds from membership fees (\$1,000 for Friends, \$3,000 for Associates, and \$10,000 for Partners) are allocated to general programs in the fiscal year in which they were received. Members, depending on their membership type, are invited to events and can enjoy privileges such as discounted or free publications, etc.

#### 2. Designated Donations Program

Under this program, individual and corporate donations to support the international cultural exchange programs of public interest organizations at home and abroad are received by the Foundation with the understanding that they will be used to subsidize specific cultural exchange projects. By providing funds to public interest organizations to support international cultural exchange programs through the Foundation, donors are eligible to receive tax privileges on their donations.

Eligible programs include personnel exchanges, overseas Japanese studies and Japanese-language education; the staging of performances and exhibitions; the holding of seminars, etc.; projects to produce audiovisual materials for introducing Japanese culture overseas; the development of facilities for educational and cultural activities and the purchase and provision of related goods; and research and studies necessary for international cultural exchange. A deliberative council of external experts decides upon the recipients of designated donations.

During FY2006, the Designated Donations Program received ¥694.94 million from 776 individuals and 493 companies or groups. The monies were received in 44 payments. These funds were used to subsidize the 30 programs outlined in (1) below. Examples of major projects in 2006 are detailed in (2).

#### (1) Programs supported during FY2006

- •Development for the Rotary Ambassadorial Scholarships and other Rotary Foundation Educational Programs ① (U.S.)
- •Development for the Rotary Ambassadorial Scholarships and other Rotary Foundation Educational Programs ② (U.S.)
- •The University of Alberta Prince Takamado Japan Canada Memorial Fund (Canada)
  •Japanese Legal Studies Program of University of Michigan Law School
- (U.S.)
  •Establishment of the Kichiemon Ishikawa Memorial Fund for Comparative
- Japanese Law (U.S.)

  "Parfact Designs" projects to support the Clark Center's future (U.S.)
- •"Perfect Designs" projects to support the Clark Center's future (U.S.)
- Nagashima Ohno and Tsunematsu Scholarship Fund, Columbia Law School (U.S.)
- Nagashima Ohno and Tsunematsu Program for Japanese Law and Culture at the University of Chicago Law School (U.S.)
- •Nagashima Ohno and Tsunematsu Program for Japanese Law and Culture at Duke Law School (U.S.)

- Nagashima Ohno and Tsunematsu Japanese Law Program, Michigan Law School (U.S.)
- •Dartmouth College Japan Studies Fund (U.S.)
- •Japan Return Programme Nihongo Summit 2006 (Japan)
- •LSH Asia Scholarship (Japan)
- •Project Fund for Sprachzentrum fur Japanisch e.v. (Germany)
- •9th Asia-Pacific Congress on Deafness and 40th Annual Conference of the Japanese Deaf Education Association (Japan)
- •Toshiko Akiyoshi's 60th Anniversary Charity Concert (Japan)
- •The Japan-Korea Festival 2006 (Korea)
- •Shitennoji Wasso (Japan and Korea)
- •Music from Japan Festival 2007 (U.S.)
- •13th Honolulu Festival (U.S.)
- •World Partnership Forum in Nagaoka (Japan)
- Commemorative Events on 120th Anniversary of Japan-Thailand
   Diplomatic Relations 2007 (Thailand)
- •Project of the Japanese Executive Committee for Japan-India Friendship Year (India)
- •Project for "Kyosabori" Japanese Woodenware Exhibition (Czech Republic)
- •Modern Tea House Project in Frankfurt (Germany)
- •Reconstruction of a Japanese House in National Museum of Ethnology of France (France)
- •Restoration Project for the Old Residence of Soetsu Yanagi (Japan Folk Crafts Museum) (Japan)
- •KEEP International Training and Exchange Center Project (Japan)
- •Asian University for Women (Bangladesh)
- •Conservation work of the Japanese House and Garden "Shofuso" in Philadelphia (U.S.)

#### (2) Examples of projects during FY2006

- A. 9th Asia-Pacific Congress on Deafness and 40th Annual Conference of the Japanese Deaf Education Association
- •Organizer: 9th Asia-Pacific Congress on Deafness and 40th Annual Conference of the Japanese Deaf Education Association
- •Designated donation (amount of designated subsidy): ¥13.545 million
- •Program Content: This event constituted the joint convocation of the 9th Asia-Pacific Congress on Deafness (APCD), which engages in international cultural exchanges on education for people with hearing disabilities in the Asia-Pacific, and the 40th Annual Conference of the Japanese Deaf Education Association, whose membership comprises instructors from approximately 100 schools for the deaf around Japan. The theme of the joint event was "Sharing, Innovating, and Passing on Expertise in Education for the Deaf," and 1,064 Japanese participants joined 137 participants from 16 other countries for the four-day conference. Various events were held, including plenary lectures, research reports, visits to lessons at schools for the deaf, and meetings on research collaboration. The event provided a valuable opportunity for experts in deaf education in the Asia-Pacific region to deepen mutual understanding, engage in dialogue, and share their opinions on future directions for deaf education

#### B. Music from Japan Festival 2007

- •Organizer: Music from Japan, Inc. (MFJ)
- •Designated donations (amount of designated subsidy): ¥6.22 million
- •Program Content: The Music from Japan Festival is held in the United States, and invites outstanding Japanese modern musicians. This was the festival's 32nd season, and a wide variety of performances took place. The New York Music Festival featured a lecture and concert by Joji Yuasa, entitled "The World of Joji Yuasa," which included a piece specially commissioned for the festival, as well as a concert featuring Biwa master Junko Tahara, entitled "Masters of Tradition: The Junko Tahara Biwa Ensemble." The "Masters of Tradition" concert also toured Washington, D.C.; Nashville, Tennessee; Urbana-Champaign, Illinois; and Mahopac, New York. A total of 1,841 people attended the concerts, and the Festival was once again very well received, with coverage in both Japanese and U.S. newspapers and magazines.

#### 3. Tax Privilege

The Japan Foundation is a "Designated Public Benefit Organization" (or *Tokutei Koh-eki Zoushin Houjin*), in accordance with Article 77 of the Corporate Tax Enforcement Order and Article 217 of the Income Tax Enforcement Order. Therefore, donations to the Foundation are subject to the following tax privileges.

#### (1) Corporations

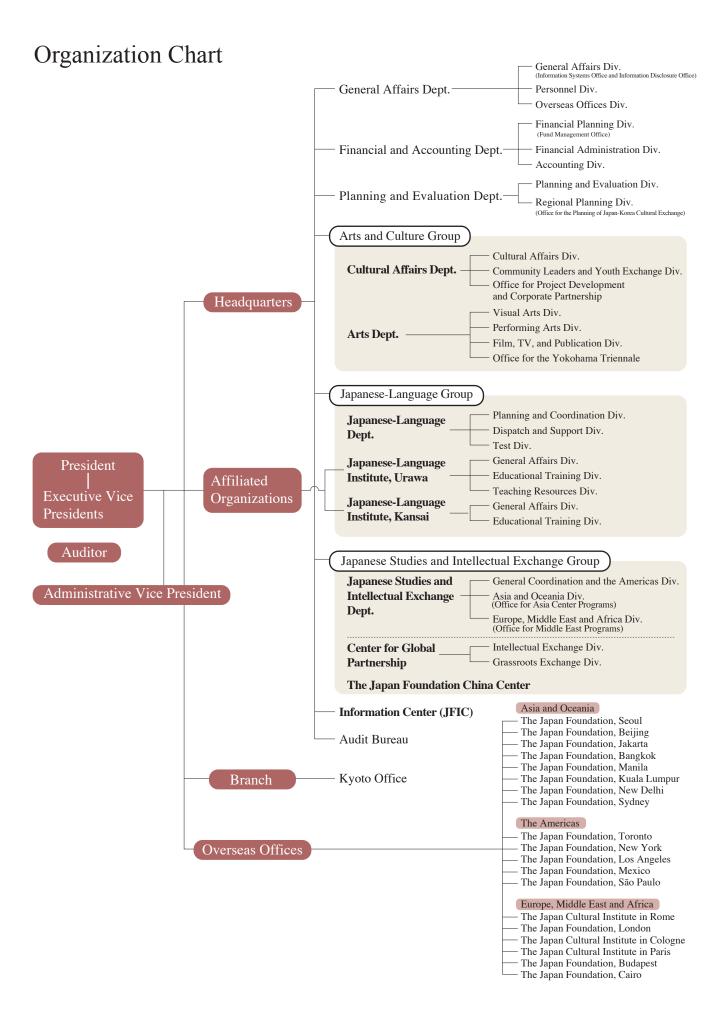
Deductible expenses may be declared in addition to the standard deduction for donations.

The upper limit for financial losses associated with the donation is calculated using the following formula:

Upper limit of financial loss ={(amount of capital)  $\times$  (period of months / 12  $\times$  0.0025) + (amount of income for fiscal period in question  $\times$  0.025)} $\times$  0.5

#### (2) Individuals

An amount equal to the donation minus \$5,000, up to 40% of gross income, is tax deductible. Donations of inherited assets are also eligible for tax privileges.



### Committees

#### ■ The Advisory Committee for Evaluation of the Japan Foundation

This Committee evaluates the Japan Foundation programs and related operations in response to requests by the President of the Foundation, and advises on the improvement of operations and other necessary measures. Its members include experts and academics with in-depth knowledge of international exchange and Japan Foundation activities.

Members (in alphabetical order) (as of March 31, 2007)

Asami Tamotsu	Director, Chief Executive of the Hokkaido	Mikuriya Takasi	Professor, Research Center for Advanced Science
	Branch Office of The Yomiuri Shimbun		and Technology, at the University of Tokyo
Hanawa Shoji	Adviser to Tokyo Electric Power Co. (until	Sakuma Katsuhiko	Professor at the University of the Sacred Heart,
	September 30, 2006)		Tokyo
Iwao Sumiko	Professor Emeritus of Keio University	Sota Shuji	Professor at Atomi University
Katayama Masao	Managing Director of Saison Foundation	Takashina Shuji	Director, Ohara Museum of Art

#### Committee for Management Reform (from October 2005 to January 2007)

This Committee was established to act as an advisory body to the President of the Foundation. It was tasked with identifying challenges and issues concerning the Foundation's management, particularly with regard to financial structure, and to provide recommendations to improve management quality and efficiency.

Members (in alphabetical order) (as of January 18, 2007)

Ezawa Yuichi	Japan Representative and Vice Chairman, UBS	Iriyama Akira	Professor, Graduate School of Social Design
	AG Group		Studies at Rikkyo University
Furukawa Teijiro	Chairman of Imperial Gift Foundation Boshi-	Kage Yuji	Managing Director, Pension Fund Association
	Aiiku-Kai (JCFRI) and former Deputy Cabinet	Mizuno Seiichi	President, Institute of Marketing Architecture, Co. Ltd.
	Secretary	Nakamoto Fuminori	CPA, Auditor of Kanazawa University
Hashimoto Shozo	Senior Advisor to Nomura Research Institute,Ltd.	Shinagawa Masaji	Chairperson, International Development Center of Japan
Ikeda Morio	Senior Advisor to Shiseido Co., Ltd.		

#### ■ The American Advisory Committee for Japanese Studies

Members (in alphabe	etical order) (as of March 31, 2007)		
Mary Elizabeth Berry	Professor at the University of California, Berkeley	William W. Kelly	Professor at Yale University
Kent Calder	Professor and Director of Edwin O.Reischauer	Leonard Lynn	Professor at Case Western Reserve University
	Center for East Asian Studies at Johns Hopkins	Susan Napier	Professor at the University of Texas, Austin
	University.	Laurel R. Rodd	Professor at the University of Colorado, Boulde

University, Laurel R. Rodd Professor at the University of Colorado, Boulder James C. Dobbins Wayne Farris
Wayne Farris
Professor at the University of Hawaii, Manoa
Professor at the University of Hawaii, Manoa
Veronica Taylor
Associate Professor at the University of Washington
Professor at the University of Washington

California, Santa Barbara Kristina K. Troost Chief of International and Regional Studies,

Laura Hein Associate Professor at Northwestern University Perkins Library, Duke University

Wesley Jacobsen Professor at Harvard University Kikuko Yamashita Associate Professor at Brown University

#### Advisory Committee of the Maison de la culture du Japon à Paris

This Committee serves as an advisory body to the President of the Maison de la culture, and oversees its management.

Members (in alphabetical order) (as of March 31, 2007)

From Japan		From France	
Egashira Kunio	Chairman of AJINOMOTO Co., Inc.	Paul ANDREU	Architect
Fukuhara Yoshiharu	Honorary Chairman of Shiseido Co., Ltd.	Alain CHEVALIER	Former Chairman of LVMH
Haga Toru	President, Kyoto University of Art and Design	André LARQUIE	Former Special Inspector General to the Minister
Higuchi Yoichi	Member of The Japan Academy, and Professor		of Culture and Communications, President of the
	Emeritus at the University of Tokyo		National Centre for Choreography, Advisor to the
Ito Junji	Director, Nagasaki Prefectural Art Museum		Ministry of Culture and Communications
Motono Moriyuki	Former Japanese Ambassador to France,	Jean MAHEU	Former Director of the Pompidou Center, President
	President of Maison France-Japonaise		of the Theatre de la Ville, and advisor to the French
Nishigaki Toru	Professor, Graduate School of Interdisciplinary		Audit Commission
	Information Studies, at the University of Tokyo	Jacques RIGAUD	Chairman of ADMICAL, former President and
Ogino Anna	Author and Professor. Faculty of Letters, at Keio		Director-General of RTL
	University	André ROSS	Former French Ambassador to Japan
Sado Yutaka	Conductor	Christian SAUTTER	Former Minister of Economy, Finance and Industry,
Sakai Tadayasu	Director, Setagaya Art Museum		Deputy Mayor of Paris in Charge of Economic
			Development, Economist
		Louis SCHWEITZER	Chairman of Renault
		Pierre SOULAGES	Artist and painter

Valérie TERRANOVA Special Advisor to the President of France

### Overseas offices

The Japan Foundation, Seoul Hungkuk Life Insurance Bldg. 3F, 226, Sinmunno 1-ga, Jongno-gu Seoul, 110-061, Korea TEL:82-2-397-2820 FAX:82-2-397-2830

■ The Japan Foundation, Beijing #301, 3F Capital Tower Beijing, No.6 Jia Jianguomenwai Avenue, Chaoyang District, Beijing, 100022 China TEL:86-10-8567-9511 FAX:86-10-8567-9075

The Japan Foundation, Jakarta Summitmas I, 2-3F, Jalan Jenderal Sudirman, Kav. 61-62 Jakarta Selatan 12190, Indonesia TEL:62-21-520-1266 FAX:62-21-525-5159

■ The Japan Foundation, Bangkok Serm Mit Tower, 10F, 159 Sukhumvit 21 Asoke Road, Bangkok 10110, Thailand TEL:  $66-2-260-8560 \sim 64 \text{ FAX}: 66-2-260-8565$ 

The Japan Foundation, Manila 12th Floor, Pacific Star Bldg., Sen. Gil. J. Puyat Ave. Ext., cor. Makati Ave., Makati, Metro Manila, The Philippines TEL:  $63-2-811-6155 \sim 8$  FAX: 63-2-811-6153

The Japan Foundation, Kuala Lumpur Suite 30.01, Level 30, Menara Citibank, 165, Jalan Ampang, 50450 Kuala Lumpur, Malaysia TEL:60-3-2161-2104 FAX:60-3-2161-2344

The Japan Foundation, New Delhi 5-A, Ring Road, Lajpat Nagar-IV, New Delhi- 110024, India TEL:91-11-2644-2967/68 FAX:91-11-2644-2969

■ The Japan Foundation, Sydney Level 1, Chifley Plaza, 2 Chifley Square, Sydney NSW. 2000,

TEL: 61-2-8239-0055 FAX: 61-2-9222-2168

■ The Japan Foundation, Toronto 131 Bloor Street West, Suite 213, Toronto, Ontario, M5S 1R1, Canada TEL: 1-416-966-1600 FAX: 1-416-966-9773

■ The Japan Foundation, New York 152 West 57th Street, 17F, New York, NY 10019, U.S.A. TEL: 1-212-489-0299 FAX: 1-212-489-0409

The Japan Foundation Center for Global Partnership (NY) 152 West 57th Street, 17F, New York, NY 10019, U. S. A. TEL: 1-212-489-1255 FAX: 1-212-489-1344

■ The Japan Foundation, Los Angeles 333 South Grand Avenue, Suite 2250, Los Angeles, CA 90071,

TEL: 1-213-621-2267 FAX: 1-213-621-2590

■ The Japan Foundation, Mexico

Av. Ejército Nacional No. 418, 2° Piso, Col. Chapultepec Morales, C.P. 11570, México, D.F., México

TEL: 52-55-5254-8506/8510/8491

FAX: 52-55-5254-8521

■ The Japan Foundation, São Paulo Avenida Paulista 37, 2°andar CEP 01311-902, São Paulo, SP, **Brasil** 

TEL:55-11-3141-0843/0110 FAX:55-11-3266-3562

Istituto Giapponese di Cultura (The Japan Foundation) Via Antonio Gramsci 74, 00197 Roma, Italy TEL:39-06-322-4754/94 FAX:39-06-322-2165

■ The Japan Foundation, London Russell Square House, 10-12 Russell Square, London WC1B 5EH, United Kingdom TEL: 44-20-7436-6695 FAX: 44-20-7323-4888

Japanisches Kulturinstitut (The Japan Foundation) Universitätsstraße 98, 50674 Köln, Germany TEL:49-221-9405580 FAX:49-221-9405589

Maison de la culture du Japon à Paris (The Japan Foundation) 101 bis, quai Branly, 75740 Paris Cedex 15, France TEL:33-1-44-37-95-00 FAX:33-1-44-37-95-15

■ The Japan Foundation, Budapest Oktogon Ház 2F, Aradi u.8-10, 1062 Budapest, Hungary TEL: 36-1-214-0775/6 FAX: 36-1-214-0778

■ The Japan Foundation, Cairo Cairo Center Building, 5F, 2 Abdel Kader Hamza Street, Garden City, Cairo, Arab Republic of Egypt

TEL: 20-2-2794-9431/9719 FAX: 20-2-2794-9085



### Contact list

#### The Japan Foundation/Headquarters

Ark Mori Building, 1-12-32 Akasaka, Minato-ku, Tokyo 107-6021, Japan General Affairs Div.

TEL +81-3-5562-3511

FAX +81-3-5562-3494

Information Center (JFIC)

TEL +81-3-5562-3538

FAX +81-3-5562-3534

http://www.jpf.go.jp/

#### The Japan Foundation Japanese-Language Institute, Urawa

5-6-36 Kita Urawa, Urawa-ku, Saitama-shi, Saitama-ken. 330-0074, Japan

TEL +81-48- 834-1180

FAX +81-48- 834-1170

http://www.jpf.go.jp/e/urawa/

#### The Japan Foundation Japanese-Language Institute, Kansai

3-14 Rinku Port Kita, Tajiri-cho, Sennan-gun, Osaka 598-0093, Japan

TEL +81-72-490-2600

FAX +81-72-490-2800

http://www.jpf.go.jp/e/kansai/

#### The Japan Foundation Kyoto Office

4th Floor, Urbanex Oike Bldg. East

361-1 Umeya-cho, Oike-sagaru, Kurumaya-cho, Nakagyo-ku,

Kyoto 604-8186, Japan

TEL +81-75-211-1312

FAX +81-75-255-1273